



MILITARY SEALIFT COMMAND

DOD Budget Process

Prepared for Military Sealift Command
by Emprise Corporation

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Learning Objectives

- The overarching objective of this module is to introduce you to Department of Defense (DOD) policies and practices regarding defense budget development
- At the conclusion of this module, you will understand and be able to describe the following:
 - Planning, Programming, Budgeting, and Execution (PPBE) process
 - Planning phase
 - Programming phase
 - Budgeting phase
 - Execution phase



Planning, Programming, Budgeting, and Execution (PPBE)

- **Process by which DOD and Armed Services secure the resources necessary to support their roles and responsibilities in implementing NSS**
- **Interrelated group of DOD processes that convert National Security Strategy (NSS) and foreign policy direction of President into DOD strategy, war plans, programs, and budget**
- **MSC PPBE policy and responsibilities outlined in COMSCINST 7110.1**



PPBE Planning Phase

- **Focuses on:**
 - Identifying future DOD requirements necessary for implementing National Security Strategy (NSS) and foreign policy direction of President
 - Developing strategies for fulfilling these requirements
- **Key deliverable is capabilities and capacities needed to meet existing and emerging requirements to inform development of POM**



PPBE Programming Phase

- **Focuses on:**
 - Prioritizing DOD requirements identified during planning phase in Future Years Defense Program (FYDP)
 - Outlining proposed programs for fulfilling DOD requirements throughout FYDP
 - Allocation of resources between proposed programs throughout FYDP
 - Allocating programmatic risks through allocation of available TOA between Services throughout FYDP
- **Key deliverables:**
 - Future Years Defense Program (FYDP)
 - Program Objective Memoranda (POM)



PPBE Budgeting Phase

- **Focuses on:**
 - Developing resources needed to execute defense programs identified in POM
 - Refining allocation of available TOA
- **Budget Estimate Submissions (BES) is key deliverable**



PPBE Budget Formulation Schedule

1st Monday of February	President's Budget due to Congress
February	FYDP updated by OSD
1 Apr	OMB issues planning guidance and projected TOA to DOD
30 Apr	OSD issues DPPG
May – Jun	Services develop POM and BES
15 Jun	POM and BES due to OSD
June – Aug	DON and DOD program/budget reviews, which culminate in PDM issued by OSD documenting POM and BES decisions
1 Sep	DOD submits initial budget request and justification materials to OMB
Oct - Dec	OMB reviews budget request in relation to President's priorities, program performance, and proposed budget
Nov – Dec	President makes decisions regarding budget request based upon OMB recommendations
Dec	DOD appeal decisions to OMB or President



PPBE Execution Phase

- **Focuses on:**
 - Executing defense programs established during programming phase within budgets established during budgeting phase
 - Reconciling obligations and expenses associated with execution of programs during preceding five fiscal years



Let's Review

- What is the purpose of PPBE?
- What are the four phases of PPBE?
- What are the key deliverables for the programming phase of PPBE?
- What is the key deliverable for the budgeting phase of PPBE?



Summary

- **During this module, we have discussed:**
 - **DOD Planning, Programming, Budgeting, and Execution (PPBE) process**
 - **Planning phase**
 - **Programming phase**
 - **Budgeting phase**
 - **Execution phase**



Additional Information

- **For a more detailed examination of the preceding subject matter, please refer to:**
 - **Navy Planning, Programming, Budgeting, and Execution: A Reference Guide for Senior Leaders, Managers, and Action Officers**
 - **COMSCINST 7110.1, Planning, Programming, Budgeting, and Execution Process**



Final Questions





Revision History

Date	Version	Description	Author
5/9/19	0.0	Draft presentation	Gary Fields
7/30/19	0.1	Incorporated COMSCINST 7110.1	Gary Fields